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FOREWORD

The past year has been one of significant change and achievements for the Mountain Forum. Recruiting and training new staff, consolidating the global secretariat functions in Kathmandu, and developing arrangements to support the global Mountain Partnership were among the highlights of a full and successful year.

Selected by the Board of Directors through competitive international competition, Mr. Layton Montgomery joined the Mountain Forum as the new Executive Secretary in March 2003. His first major task was to work with The Mountain Institute (TMI) in Virginia, USA to implement the Board's decision to consolidate the functions of the Global Information Server Node (GISN) hosted by TMI, with those of the Secretariat hosted by ICIMOD in Kathmandu, Nepal. A highly qualified team was recruited from four different continents to carry on the combined Secretariat -GISN work. This included Mr. Prashant Sharma, Mr. Sani Malam Karami and Ms. Agustina Barros for information services and Ms. Celine Curi for programme development with Ms. Anju Rana continuing as administrative assistant. This new team was trained in Virginia with the generous and expert guidance of the team from TMI, including Ms. Elizabeth Byers, Mr. Jason Espie, Mr. Douglas Wandersee and Ms. Grace Werner, who also supported in transferring a number of critical Mountain Forum functions to the Secretariat.

The fact that this transfer could take place without interruption of services to Mountain Forum members and with so much goodwill and support from the organizations involved is remarkable. It is also a tribute to the spirit of cooperation and commitment in the extended Mountain Forum family that is a hallmark of this unique voluntary association.

In addition to accomplishing this major transition and maintaining the array of services to its members, the Mountain Forum has particularly focused on establishing a mutually supportive relationship with the Mountain Partnership, a broad-based alliance of countries, intergovernmental organizations and major groups that was launched at the World Summit on Sustainable Development (WSSD) in September 2002. The Mountain Partnership has been established to tap the wealth and diversity of resources, knowledge, and expertise from and through its members to support initiatives that will ensure lasting mountain development. The Mountain Forum has worked closely with the core donors and representatives, in particular with the Mountain Partnership's interim secretariat based at the UN Food and Agriculture Organization in Rome, Italy, to support this important global initiative through providing a number of technical and information services.

As part of Mountain Forum's close collaboration with the Mountain Partnership, the Mountain Forum regional nodes, Mountain Forum Secretariat and the Global Information Server Node (GISN) organised and conducted an E-Consultation in April 2003 on potential funding options, membership criteria and governance structures for the Mountain Partnership. This E-Consultation was in preparation for the Partnership's first global meeting in Merano, Italy, in October 2003. A number of Mountain Forum representatives from the Mountain Forum board of directors, the Secretariat, and the regional nodes participated and made presentations at this important meeting.

Two of the network's regional nodes, the European Mountain Forum and the African Mountain Forum have also undergone a period of

transition this year. The former has been engaged in the process of identifying a new hosting institution while the latter is redefining and relocating itself due to resource constraints. Currently, the African Mountain Forum email discussion list is being moderated, on a temporary basis, by the information services staff at the Mountain Forum Secretariat and the European Mountain Forum continues to provide basic networking services on an interim basis.

The Latin American and North American nodes continued to demonstrate their strong ability to stimulate exciting debates and exchanges, and to develop new networks supporting the mountain agenda. A number of new initiatives were introduced by these nodes, especially in the longer established Latin American node, which have moved the Mountain Forum into more direct engagement with pressing mountain development issues.

For the third year running the Board of Directors met in conjunction with the Node Managers in Chambéry, France, consolidating a dynamic relationship between Mountain Forum Node Managers, the network's front-liners, and Board members, and the town of Chambéry. This vibrant interaction was a source of inspiration and sustenance to the hard working staff and Board of the extended Mountain Forum family. The Board recognises the outstanding work of each of the regional nodes and expresses its gratitude to them for their continued delivery of Mountain Forum's high standard information and communication services to people around the world who have a stake in sustainable mountain development.

Our profound gratitude is also extended to the Swiss Agency for Development and Cooperation, Mountain Forum's lead donor, for its continued support throughout the years. Our sincere thanks also go to all those partners who have supported and continue to support the work of this remarkable network of networks, particularly the other hosting institutions - the International Potato Center (CIP) and The Banff Centre. I would also like to recognise the significant support given to the Mountain Forum network by IUCN-The World Conservation Union through hosting the coordination centre of the European Mountain Forum without cost in their headquarters in Switzerland for five years. We look forward to future collaboration with IUCN, particularly in the context of the Mountain Partnership.

Finally, on behalf of Board and Mountain Forum members, I wish to thank Dr. Martin Price for his service as Board Chair of the Mountain Forum during the period August 2002 to May 2003. Dr. Price has devoted his energies admirably to the Mountain Forum during his tenure as Board Chair and continues to do so as the Chair of the European Mountain Forum.

We look to the future with enthusiasm and anticipation to continue working together to build fruitful partnerships with individuals and institutions committed to improving the livelihoods of mountain people and conserving mountain ecosystems.

J. Gabriel Campbell Chairperson, Board of Directors & Director General, ICIMOD



ABOUT THE MOUNTAIN FORUM

The Mountain Forum promotes global action toward equitable and ecologically sustainable mountain development. This is achieved through information sharing, mutual support and advocacy. In order to achieve these objectives the Mountain Forum uses modern and traditional communications, supports networking and capacity building, and encourages members to be proactive in advocating sustainable development of mountain areas.

Membership

Membership in the Mountain Forum is open to individuals and organisations concerned with sustainable mountain development and conservation. No fees are necessary to become a member of the Mountain Forum, nor does a member need full Internet connectivity or email access. The Mountain Forum's electronic information services include global, regional and thematic email discussion lists, focused electronic conferencing, a calendar of events, and a rapidly growing online library of mountain resources. Currently, over 10,000 pages are hosted on its website, http://www.mtnforum.org.

Information Sharing and Mutual Support

Through improved communications and information exchange, the Mountain Forum seeks to empower and strengthen its members by sharing experiences and lessons learned. Members may contribute by:

- Sharing knowledge, information and experiences with the mountain community and interested parties;
- Requesting and providing support, advice, and information useful for and relevant to improving livelihoods of mountain communities;
- Collecting and disseminating relevant and important information to those Mountain Forum members who do not have internet access; and
- Identifying potential members and involving them in Mountain Forum activities.

Awareness Raising

The Mountain Forum seeks to raise mountain issues on the agendas of local and national decision makers, donor agencies, and international organisations. Members are encouraged to take action. Some ways to get involved are to:

- Facilitate dialogue and improve communications between mountain communities and decision makers;
- Convene local, regional, and global workshops and task forces around important and relevant mountain issues;
- Advocate to decision makers and the public through workshops, briefings, and the media;
- Encourage the formation of mountain caucuses of stakeholders and decision makers;
- Plan and implement activities that are directly related to the outcomes of the World Summit on Sustainable Development held in Johannesburg in 2002;
- Participate in MF activities related to the MP in order to better coordinate efforts to provide advocacy and support for sustainable development in mountain regions around the globe; and
- Work with other members to form alliances, partnerships and joint research activities at the local, regional and global levels.

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"The Mountain Forum is really a model. Many of us look at the Mountain Forum as an outstanding example of electronic networking. The World Bank cites the Mountain Forum as an example of effective use of mailing lists for networking ..."

Lucie Lamoureux, Bellanet, Canada

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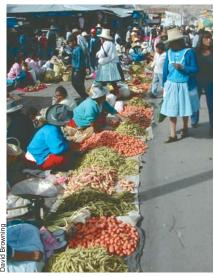
HIGHLIGHTS OF THE YEAR

Mountain Forum Secretariat (MFS)

- New Executive Secretary hired in March
- Collaborated with GISN and the regional nodes to conduct an E-Consultation for the members of the Mountain Partnership, in April 2003, and disseminated a hard-copy version of the summary report
- Maintained close contact with the Mountain Partnership interim secretariat and participated in the first global conference of the Mountain Partnership in Merano, Italy, in October 2003
- Initiated and completed successfully the transference of GISN functions from The Mountain Institute (TMI) office Harrisonburg, Virginia, USA, to Kathmandu, Nepal, for a joint MFS-GISN office hosted by ICIMOD
- Provided Mountain Forum representation through communications and participation in international, regional and local events which include the following:
 - Global Knowledge Partnership 2003 annual meeting Conference of the Mountain Partnership in Merano,
 - Meeting of a GTZ-funded project on Networking for Development







- Coordinated the first Mountain Partnership E-Consultation, April 2003
- Coordinated the transference of GISN services to the Mountain Forum Secretariat
- Collaborated with the Mountain Partnership interim secretariat at FAO to provide research and networking for a six-month study on Promoting and Protecting Local Products as a Means for Sustainable Development in Mountain Regions, funded by the French Ministry of Agriculture
- Promoted the Mountain Agenda with UN and intergovernmental organisations
- Maintained and developed MF website, online library and reference database; Coordinated membership; Provided training and technical assistance to regional nodes and Secretariat
- Maintained and coordinated the Beyond the International Year of Mountains calendar of events

European Mountain Forum (EMF)

- Drafted an agreement with Euromontana and the Association des Elus de Montagne to establish a liaison committee and work jointly to further sustainable development in Europe's mountains
- Played a major role in the 5th Ministerial Conference 'Environment for Europe', in Kyev, Ukraine, during which the Carpathian Convention was signed
- Translated much of the website to 6 languages Czech,
 English, French, Romanian, Russian and Spanish
- Produced and widely distributed CDs and other mountain documents on Mountain Forum, EMF, the Caucasus Mountain network and mountain-related programmes in the Caucasus

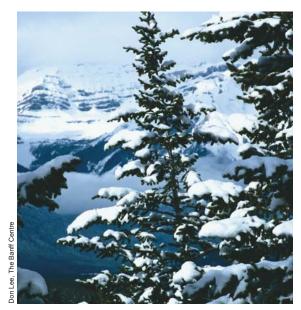


North American Mountain Forum (NAMF)

- Organised a small-scale E-Conference which explored themes such as environmental sustainability for the Sustainable Mountain Communities Conference hosted by Mountain Culture at the Banff Centre.
- Assisted in the organisation of the Sustainable Mountain Communities Conference hosted by Mountain Culture at the Banff Centre and provided information about Mountain Forum to over 200 delegates
- Assisted host institution during the Banff Mountain Summit 2003 - Mountains as Water Towers and made Mountain Forum information available to over 300 conference guests
- Created the Mountain Forum brochure in collaboration with the Mountain Forum Secretariat and other Mountain Forum regional nodes

Asia-Pacific Mountain Network (APMN)

- Co-organised regional E-Conference (with Bridges-PRTD) to commemorate the 50th anniversary of the first ascent of Mt. Everest; Outcomes of the E-Conference were fed into the Namche Conference in May in Namche Bazar, Khumbu, Nepal
- Took a lead role in mobilising input at the regional level for the IPSDMR E-Consultation in April-May, 2003
- Completed (in association with the Aga Khan Rural Support Programme) a year-long GTZ-funded pilot project entitled "Protection of the Fragile Mountain Environment through Human Resource Development and Participation of the Community" in Chitral, North Western Frontier Province, Pakistan
- Participated in the FAO-conducted six-month study on Promoting and Protecting Local Products as a Means for Sustainable Development in Mountain Regions, funded by the Ministry of Agriculture of France
- Participated in a regional workshop on Information and Knowledge Management (IKM) for Natural Resource Management (NRM) organised by GTZ and Bellanet



InfoAndina - Latin American Mountain Forum

- Organised, throughout the year, several E-Conferences for regional and global partners: ASOCAM - The Americas Water Forum, MIP/MSS in the Andes, OXFAM America, FAO Mountain Products E-Consultation
- Presented a stand at the World Summit of the Information Society in Geneva, in December 2003, upon invitation by SDC
- Made a presentation on the Mountain Forum at the GKP Platform

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GLOBAL ACTIVITIES

The global activities of the Mountain Forum (MF) are managed in two segments. The Mountain Forum Secretariat (MFS) at the International Centre for Integrated Mountain Development (ICIMOD) in Kathmandu, Nepal, manages the global coordination, governance, fundraising, partnership building and advocacy responsibilities. The Mountain Forum global information services were managed by the Global Information Server Node (GISN) at The Mountain Institute (TMI), in Virginia, USA until November 2003. At the end of 2003, GISN responsibilities were transferred to MFS in Kathmandu and a new team was hired for a merged MFS-Global Information Services office hosted by ICIMOD.



MOUNTAIN FORUM SECRETARIAT

The Mountain Forum Secretariat (MFS) provides overall coordination of the Mountain Forum's governance and supports and reports to the Mountain Forum Board. It represents the organisation at international fora and actively promotes and advocates sustainable mountain development. MFS promotes the organisation and coordinates with the regional nodes for global and inter-regional activities. It raises funds for its operations and supports nodes in their fundraising efforts. MFS is an autonomous organisation hosted by ICIMOD in Kathmandu, Nepal.

In November 2003, GISN functions were transferred to the Mountain Forum Secretariat in Kathmandu, Nepal, after a period of gradual phasing out of the GISN at The Mountain Institute in the United States.

Objectives

- Governance, Administration and Management
- Support for Mountain Partnership Activities
- Support for Regional Nodes
- Monitoring, Evaluation and Reporting
- Advocacy
- Responsibilities to Mountain Forum Board of Directors

ACTIVITIES AND ACHIEVEMENTS

Governance, Administration and Funding

- New Executive Secretary hired in March
- Initiated and completed successfully the transference of GISN functions from The Mountain Institute (TMI), Virginia, USA, to Kathmandu, Nepal, for a joint MFS-GISN office hosted by ICIMOD
- Developed terms of reference for the new positions of Programme Development Officer, Information Services Programme Officer, and two Information Services Programme Assistants
- Global competition and hiring for the above positions completed and training of the new staff conducted
- Secured adequate funding for the 2003 work year staffing and operations
- Procured computers, related equipment, and software needed to maintain the secretariat office and provide global information services
- Reorganised and updated files, records and documents and culled outdated materials
- Contributed to the ICIMOD Newsletter with an article highlighting the year's main developments



Composite

Support for Mountain Partnership Activities

- Collaborated with GISN and the regional nodes to conduct, in April 2003, an E-Consultation for the members of the Mountain Partnership to facilitate wider input into the work of the task force (Swiss Agency for Development and Cooperation-SDC, Govt. of Italy, UNEP, FAO)
- Presented the outcomes of the above E-Consultation during a special side event and panel presentation during the ${\bf 11}^{\mbox{th}}$ session of the CSD
- Maintained close contact with the Mountain Partnership interim secretariat on shaping the form and level of long-term collaboration between the Mountain Forum and the Mountain Partnership through extensive communications and face-to-face meetings
- Participated in the first global conference of the Mountain Partnership in Merano, Italy, in October 2003

Support for Regional Nodes

- Represented EMF at the Global Knowledge Partnership 2003 annual meeting in May and supported EMF in its relationship with GKP since then
- Coordinated node participation in the online conference "Nonprofits and NGOs Work the Web", organised by Wired.org



Personnel

Layton Montgomery, Executive Secretary Anju Rana, Administrative Assistant Celine Curi, Programme Development Officer **Prashant Sharma**, Information Services Programme Officer Sani Malam Karami, Information Services Programme Assistant Agustina Barros, Information Services Programme Assistant

Monitoring, Evaluation and Reporting

- Published and disseminated in collaboration with GISN and with input from regional nodes a hard-copy version of the summary of the Mountain Partnership E-Consultation mentioned above, as one of the background documents at the first meeting of the full partnership in Merano, Italy
- Produced in collaboration with the North American node, and with input from the other nodes, a two-page MF flyer for presentation at the Mountain Partnership conference in Merano

Advocacy

- Provided MF representation through communications and participation in international, regional and local events which include the following:
 - Global Knowledge Partnership 2003 annual meeting
 - Conference of the Mountain Partnership in Merano, Italy
 - Participated in a GTZ-funded project on Networking for Development in Kathmandu, Nepal, and Siem Reap, Cambodia
- Developed new relationships with potential partner organisations on the local, regional and international

Responsibilities to Mountain Forum Board of Directors

Maintained communications with Board Members and disseminated information as required



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MOUNTAIN FORUM GLOBAL INFORMATION SERVER NODE (GISN)

From 1996, Mountain Forum central internet services, training and technical support to mountain networks around the world were provided by Mountain Forum Global Information Server Node (GISN), which was hosted by The Mountain Institute until the end of 2003. GISN also provided direct networking services to members with global interests and members whose regions do not yet have a fully functioning Mountain Forum node.

2003 was a watershed year for GISN, focusing around and ending in the transference and combination of GISN services with those of the MF Secretariat at ICIMOD in Nepal, as mandated by the MF Board of Directors.

Objectives

In addition to carrying out the above mandate from the Board, GISN maintained the following core functions and services for the year, which fall under the four objectives of 1) Governance and Sustainability, 2) Information Sharing, 3) Mutual Support, and 4) Advocacy:

- Maintaining and expanding the Mountain Forum website
- Hosting and moderating the email discussion lists
- Serving as administrator for the IYM calendar of events
- Building the online Library
- Managing organisation and individual memberships
- Organising and supporting E-Conferences and F-Discussions
- Providing technical support and training to the regions
- Participating in Node Manager and Board meetings
- Representing the Mountain Forum at conferences and workshops



ACTIVITIES AND ACHIEVEMENTS

Governance and Sustainability

Transference of GISN services to the Mountain Forum

- In April 2003, GISN provided historical perspective, philosophical approach and hands-on training to the newly hired Executive Secretary at the GISN office in Harrisonburg, Virginia, USA.
- Following the MF Board decision in May 2003, GISN began to implement a transfer of services to MFS located in Nepal at ICIMOD. GISN worked closely with the Executive Secretary and regional nodes on timeline, budget and objectives.
- GISN assisted the Executive Secretary with the creation of four job descriptions for new positions at the Secretariat, based on the job responsibilities and operations of the GISN, and developed a training curriculum and schedule for the newly hired Secretariat staff.
- In October 2003, GISN hosted the Executive Secretary and three newly hired information services staff at the offices in Harrisonburg and Spruce Knob Mountain Centre, West Virginia. GISN staff provided hands-on and conceptual training in key global functions.
- Following the onsite training in October, GISN continued to provide many of the core operations and functions for the Secretariat until they were fully staffed and operational, through December 2003.

Support to Mountain Forum Board and Secretariat

- Participated in MF Board meetings and email consultations
- Provided support to Board and Secretariat, including email and web services, online elections of Board members etc; Managed "@mtnforum.org" email accounts for all nodes; Maintained and regularly updated operating procedures; Maintained MF-Admin discussion list and MF-Admin private web pages

Monitoring and evaluation of GISN activities and impact

 Provided statistics for global information services, website usage and membership for regional nodes and reports

Complementary fundraising for GISN core services

- Researched for prospective donors (private sector, private foundations, government agencies) and established contact and communications; Proposal writing and follow-up
- Liaised with the Board and Secretariat to avoid fundraising conflicts

Composite

Information Sharing

Facilitation of information exchange via moderated electronic discussion lists

- Provided technical and administrative list hosting, maintenance, and troubleshooting
- Moderated, or provided support to regional node moderators, for email lists serving over 14,000 subscribers
- Encouraged member participation, responded to requests and strove to include under-represented grassroots and women's voices; Sought out contributions and relevant postings
- Provided ongoing training for volunteer and regional node moderators
- Provided web archives and monitoring statistics for email lists

 ${\it Maintenance and development of MF website and IYM calendar} \\ {\it of events}$

- Hosted, managed and developed Mountain Forum website to include over 10,000 pages. Hosted web pages for Africa, Asia-Pacific, Europe and North America
- Regularly updated discussion list archives, calendar of events, member lists and introductions, membership registration, what's new, and search tools development
- Provided ongoing administration for the IYM calendar of events hosted at FAO's website; Regularly added, updated, edited and announced events for the calendar, and maintained archive of past events
- Managed submit forms and interfaced with related databases linked with regional pages, regional online databases and other mountain-related web sites
- Provided technical advice and support to network node managers and members; Applied technical solutions to keep most content available to low-technology users
- Pursued ongoing development and integration of emerging web-related information technologies, ongoing monitoring and evaluation activities

Maintenance and development of online library and reference database

- Regularly updated the online mountain library and added 112 documents and references to the existing online library, bringing the total number of resources to nearly 2,500
- Maintained and continued development, with member input and contributions, of a useful and easily accessed collection of online, mountain-related resources
- Advertised and promoted use of the online library; Maintained ongoing search and archival development linked to regional libraries
- Solicited key documents, obtained necessary copyright permissions, formatted and catalogued documents, coded full text documents in html, put online, and regularly announced additions to the global discussion list

Mountain Forum publications and outreach materials

- Provided updated overview presentations for the Mountain Forum on the web and in PowerPoint format
- Edited and published, in cooperation with MFS and regional nodes, the summary report for the first Mountain Partnership E-Consultation

Mutual Support

Membership coordination

- Added 632 individual and 70 organisational members, bringing the total membership to 4,148 individuals and 377 organisations
- Maintained and updated the core membership database via an interactive web interface and Cold Fusion technology; Provided membership services for Africa, North America, and members from any region who registered via the MF web site; Coordinated standard membership confirmation procedures inter-regionally; Screened database periodically to drop inactive members
- Encouraged discussion list subscribers to become registered members and sought, whenever possible, to invite membership among mountain individuals and groups
- Managed and updated registration forms, surveys, welcome letters, confirmation letters, letterhead and brochures in multiple locations: web, email, and printed document formats; Provided synthesis reports of the registration survey; Responded to specific needs of regional nodes in obtaining information from the database
- Provided online dynamic search tools for membership database
- Handled member queries for updating their membership profile, information, services and policies



Membership services to regions without established nodes

- Processed registrations, provided network publications, moderated regional discussion lists and responded to requests for information from Africa
- Provided ongoing training and support to the newly established North American Mountain Forum at The Banff Centre
- Provided members in regions without established nodes with many of the same basic network services that are provided to regionally-affiliated members

Training and technical assistance to regional nodes and Secretariat

- Integrated North American node and Secretariat into MF communications systems and procedures
- Worked closely with regional nodes and the Secretariat to provide training and technical assistance as needed
- Updated and made accessible the Moderator Resource Manual, Online Library Manual, Membership Manual, Calendar Administrator Manual and other network-wide training manuals, guidelines or procedures

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Advocacy

Communications services for International Year of Mountains

- Provided maintenance and coordination of the IYM calendar of events database on the FAO website, with links from the Mountain Forum
- Maintained special section and pages on MF website for IYM activities and resources
- GISN collaborated with the Mountain Partnership interim secretariat at FAO to provide research and networking for a six-month study on *Promoting and Protecting Local Products as a Means for Sustainable Development in Mountain Regions*, funded by the French Ministry of Agriculture. GISN and regional Mountain Forum nodes in Latin America, Asia-Pacific and North America collected information on initiatives where successful production and marketing of mountain products has brought significant improvements to the livelihoods of local mountain communities.

Coordination of the first E-Consultation on the International Partnership for Sustainable Development in Mountain Regions (Mountain Partnership), 7-18 April 2003

- Provided liaison with Mountain Partnership members and regional nodes in organising this event
- Built and housed a dedicated section of the MF website to support the Mountain Partnership E-Consultation discussion, archive the email discussion postings, link to background documents and contain the resulting summary reports
- Hosted and moderated email discussion, and archived posted messages on the MF website, including a special event registration interface
- Added background documents and resulting summary reports to the MF online library, and linked them from the Mountain Partnership homepage
- Facilitated the cooperation and registration of the country and organisational spokespersons for the E-Consultation
- Provided online registration form, list of registered
 E-Consultation members and their contact information,
 and the official FAO list of Mountain Partnership members



Pvrenees Mountains

Personnel Elizabeth Byers, Senior Program Officer Jason Espie, Program Officer Douglas Wandersee, Program Officer

Grace Werner, Long-term Consultant



Promotion of the Mountain Agenda with UN and intergovernmental organisations

- Supported the Mountain Partnership delegations during special events held during the occasion of the 11th Session of the UN Commission on Sustainable Development (CSD) in April 2003; Represented Mountain Forum at these events and were asked to formally present the results of the first Mountain Partnership E-Consultation
- Partnered with the European Mountain Forum and IUCN to present the Mountain Forum experience during a well-attended IUCN/MF side event at the Convention on Biological Diversity in Montreal, where mountain biodiversity was the main theme



Mountain Forum staff, Spruce Knob, West Virginia, USA

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ACTIVITIES OF THE REGIONAL NODES



ASIA-PACIFIC MOUNTAIN NETWORK

The Asia-Pacific Mountain Network (APMN) is a voluntary regional node of the Mountain Forum. APMN is a knowledge network under the Information and Knowledge Management Programme of ICIMOD for generating, disseminating and sharing information on sustainable development in upland and mountainous areas of the Asia-Pacific region.

Objectives

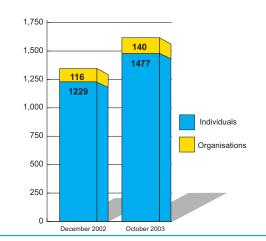
APMN's mission is to generate, collect, package and disseminate knowledge for sustainable development of upland and mountain areas of Asia-Pacific as well as to facilitate networking amongst its members and subscribers. APMN's overall objective, in support of its mission, is to focus on the following issues recommended by the Sustainable Development of Mountain Areas of Asia (SUDEMAA) Conference of 1994:

- Poverty alleviation and economic development
- Sustainable management of natural resources
- Gender-balanced decision-making in environment and development policies and programmes
- Preservation and promotion of cultural heritage
- Reducing vulnerability to mountain disasters



Sankhu, Nepal

APMN membership growth chart - 2003



ACTIVITIES AND ACHIEVEMENTS

Membership Growth

The APMN membership growth rate between December 2002 and December 2003 was about 20%. As of December 2003, the APMN membership comprised 36% of the total Mountain Forum membership.

Mountain Forum - Asia discussion list

By the end of December 2003, 1404 people were subscribed to the MF-Asia list. During 2003, a total number of 405 MF-Asia postings were posted to the list.

E-Conference: "People, Parks and Mountain Tourism"

During the period April 2nd-26th, a regional E-conference was co-organised by Asia Pacific Mountain Network and Bridges: Projects in Rational Tourism Development (Bridges-PRTD) to commemorate the 50th anniversary of the first ascent of Mt. Everest, on the following themes:

- Cultural and ecological impact of tourism in remote mountainous destinations
- Security issues related to tourism in remote mountainous destinations
- Management systems: parks, protected areas, community-based development
- Shaping the future: achieving optimal results in the global market

The outcomes of the E-Conference were fed into the Namche Conference, May 24th-26th, Namche Bazar, Khumbu, Nepal, for further deliberations, out of which emerged the *Namche Consensus*. Greta Rana and Ujol Sherchan from APMN participated in the Conference.

E-Consultation: International Partnership for Sustainable Development in Mountain Regions

The E-Consultation on the International Partnership for Sustainable Development in Mountain Regions (Mountain Partnership), conducted by the Mountain Forum in April 2003, aimed at collecting a more extensive range of views on the Partnership from the 66 states and organisations which had joined it by 1 April 2003, particularly in preparation for discussions at the 11th session of the UN Commission on Sustainable Development (CSD) on 28 April - 9 May 2003; and also to inform the long-term development of the Partnership. As a Mountain Forum node, APMN was instrumental in encouraging His Majesty's Government of Nepal (Ministry of Population and Environment), the Royal Government of Bhutan (Ministry of Foreign Affairs) and Iran (Mountain Environment Protection Society) to participate in this E-Consultation. Moreover, APMN also assisted GISN/TMI with their presentation at the 11th session of the CSD by designing a bar chart of E-Consultation participation by member type.

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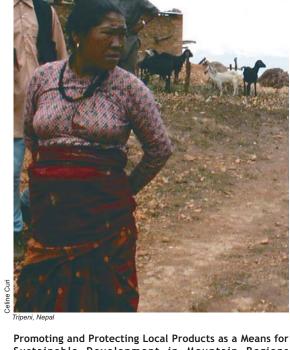
Empowering Chitrali Women Farmers on Use of Mountain-Appropriate Agricultural Technologies

In October 2003, APMN/ICIMOD and the Aga Khan Rural Support Programme (AKRSP)-Chitral completed a year-long GTZfunded pilot project entitled "Protection of the Fragile Mountain Environment through Human Resource Development and Participation of the Community" in Chitral, North Western Frontier Province, Pakistan. APMN's role was to: i) package information on the following agricultural technologies -Sloping Agricultural Land Technology (SALT), beekeeping, plastic film technology (PFT), and on the benefits and local uses of sea-buckthorn for women farmers of Chitral and the wider community; ii) co-monitor the project.

AKRSP-Chitral extensionists trained nine women to train some 80 women farmers from Kuragh, Koghuzi, and Reshun of North Western Frontier Province of Pakistan on the application of these technologies. APMN was involved particularly in the following aspects of the project:

- Manuals in Urdu on SALT, beekeeping, PFT, and seabuckthorn
- Documentaries on SALT, sea-buckthorn, and PFT Interaction programme held to share the objective,
- process, and components of the project as well as the lessons learnt during implementation, with relevant development partners in Chitral, and to ascertain their feedback
- Field visits to the villages and Upper Chitral
- Photo-documentation

This project is exceptional in the way that it has empowered women in an extremely conservative mountain area of Pakistan and has brought them out of their traditional roles. APMN and AKRSP-Chitral are in the process of discussing the followup to this project.



Sustainable Development in Mountain Regions

In October 2003, APMN participated in the FAO-conducted six-month study on *Promoting and Protecting Local Products* as a Means for Sustainable Development in Mountain Regions, funded by the Ministry of Agriculture of France. The overall objective of the study was to achieve a better understanding of existing initiatives related to income-generating activities in mountain regions. Under the study, APMN collected information on over 30 local mountain products from Nepal, Bhutan, India, Pakistan, China and Japan as per the FAOissued methodological guideline. APMN also commissioned a regional case study on "Sea-buckthorn: A Multipurpose Plant for Mountain People" with focus on sea-buckthorn





Shivapuri, Nepal



Participation at the "Workshop on IKM for Natural Resource Management"

On November 25th and 26th, APMN personnel Greta Rana and Ujol Sherchan participated in a workshop on Information and Knowledge Management (IKM) for Natural Resource Management (NRM) organised by GTZ and Bellanet to which other regional organisations participated. The workshop was one of a series of workshops, which will hopefully lead to the formation of an alliance of networks (ASEAN, Mekong River Commission, and ICIMOD for the Hindu-Kush Himalaya) for sharing of information and knowledge on NRM issues. APMN envisions a role for itself in this emerging regional partnership.

APMN Phase III (2004-2006)

Although there was no funding for APMN node functions in 2003, minimum node functions were carried out throughout the year. APMN Phase II ended 2002. Funding for APMN Phase III (2004-2006) was received end of 2003. For the implementation of the minimum node functions for Phase III (2004-2006), SDC Asia II Desk has kindly allocated USD 64,000 for APMN, of which USD 36,000 has already been received.

Personnel

Greta Rana, APMN Coordinator Ujol Sherchan, APMN Node Manager

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INFOANDINA: LATIN AMERICAN MOUNTAIN FORUM

InfoAndina is the information network of the Consortium of Sustainable Development of the Andean Ecoregion (CONDESAN), hosted by the International Potato Center in Lima, Peru since 1997. CONDESAN was born in 1992 as an organisation that promotes cooperation among NGOs, universities, international research institutions and private companies, working for the preservation of natural resources, agro-food chains, conservation of biodiversity, policy advocacy and facilitating exchange of information and communication through InfoAndina. Since 1997, InfoAndina operates the Latin American node of the Mountain Forum, with support from the Swiss Agency for Development and Cooperation (SDC) and with contributions derived from information services provided to third parties, including SDC regional networks and CONDESAN regional initiatives. InfoAndina services are primarily in Spanish, and reach a wide Spanish-speaking audience far beyond the region.

Objectives

InfoAndina was created in 1994 with the aim to facilitate information exchange for CONDESAN partners through electronic communication means: Virtual working groups, E-Conferences and Newsletters. During 2003, InfoAndina developed a participatory strategic planning process to define its future activities and goals with support of CONDESAN and Mountain Forum partners.

As a result of this process, the following main priorities were defined:

- Expand the geographic and thematic balance of InfoAndina services
- Establish strategic alliances among regional networks
- Provide support to CONDESAN regional projects



ACTIVITIES AND ACHIEVEMENTS

Beyond IYM 2002

InfoAndina has supported the main regional events organised for the celebrations of the International Year of Fresh Water (IYFW 2003). These were: the Latin American Watershed Congress, Arequipa, Peru (June 2003), and the E-Conference for the Fresh Water Vision in the Americas (May-June, 2003). Proceedings are available in CD-ROM format.

Mountain Partnership

Collaborated with FAO and UNEP working in close coordination with other Mountain Forum regional nodes in the E-Consultation of the International Partnership for Sustainable Development in Mountain Regions (Mountain Partnership) in March 2003. Represented CONDESAN at the first Conference of the Mountain Partnership in Merano, Italy, in October 2003. InfoAndina represented the Peruvian National Working Group on Mountain Ecosystems at the Focal Point Meeting in Chambéry (July, 2003).



Strategic Planning Process

In May and June, InfoAndina presented to CONDESAN and Mountain Forum Board Members the result of its strategic planning process. CONDESAN Board approved the process and recommended InfoAndina to strengthen information and communications among the main structural layers of the Consortium's Technical Committee, Regional Initiatives, and Board. InfoAndina designed an Intranet for the CONDESAN Board. By the end of 2003, SDC approved a three year grant for InfoAndina, to support partial operations of the Latin American Node between 2004-2006. This new phase of operations incorporate the results of the Strategic Planning Process, strengthening support to CONDESAN regional initiatives and SDC partner networks. SDC grant covers 50% of InfoAndina core operations, the rest is covered from services provided to regional initiatives, mainly from E-Conferences.

Travelling Workshops

InfoAndina staff conducted travelling workshops in secondary cities of two Andean countries: Colombia (Pasto), and Bolivia (Cochabamba).

ICT4D Platform

In December, InfoAndina was invited to present a stand at the Information and Communication Technologies for Development (ICT4D) Platform parallel to the 2003 World Summit of the Information Society (WSIS) in Geneva, Switzerland.

Strategic Alliances

In June 2003, InfoAndina has enriched the thematic discussions among the broad regional network of ASOCAM-Intercooperation projects in the Andes, providing E-Conference services on watershed management topics. Proceedings were published in printed format.

Support to CONDESAN Initiatives

InfoAndina is the web-master of CONDESAN (www.condesan.org), and has supported information services for CONDESAN regional initiatives. It designed the web page of the Andean River Basin of the Water and Food Challenge Program of the CGIAR (http://www.condesan.org/andean) and the Paramos project.



Cotopaxi, Ecuado





Personnel

Hector Cisneros, CONDESAN Coordinator Elias Mujica, CONDESAN Deputy Coordinator Ana Maria Ponce, InfoAndina Project Leader Musuq Briceno, InfoAndina Assistant Connie Hernandez, CONDESAN-InfoAndina Secretary Jose Collazos, Part-time student, Intern

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EUROPEAN MOUNTAIN FORUM

The mission of the European Mountain Forum (EMF) is to promote the idea, processes and best practices of sustainable development in the mountains of Europe and to raise awareness of the importance of these mountains to Europeans. Until the summer of 2003, the coordination centre of the EMF was hosted at the headquarters of IUCN-The World Conservation Union without cost for five years. We would like to gratefully recognise this important contribution to

Objectives

Following the successes of the IYM 2002, 2003 was anticipated to be a year of further development of the EMF, guided by the Marketing Strategy 2003-2005, prepared in 2002 with the support of SDC. During 2003, many planned - as well as some unplanned - activities took place, as detailed below. However, by the end of 2003, it had become evident that EMF had entered a difficult phase of transition.

The following are the objectives as defined in the Marketing Strategy 2003-2005:

- Bridge the different European mountain ranges and
- Apply the principles of subsidiarity, with regional and local partners
- Increase EMF transparency, particularly by involving its main contractual partners in governance
- Increase EMF democracy, particularly by facilitating the use of different European languages and increasing the participation of new mountain stakeholders



ACTIVITIES AND ACHIEVEMENTS

Membership Growth

- Individual membership rose from 1032 in January 2003 to 1164 at the end of 2003. Europe-based members of Mountain Forum accounted for 28% of total members.
- Organisational membership rose from 99 in January 2003 to 110 at the end of the year. Europe-based members accounted for 29% of total members of Mountain Forum.

Collaboration with European Institutions and Networks

- EMF Board member participated in two meetings of the Executive Committee of Association des Elus de Montagne (AEM) Europe, presenting EMF activities, and was elected Vice-President of AEM.
- The most senior representatives of Euromontana, AEM and EMF met and agreed to establish a liaison committee and work jointly to further sustainable development in Europe's mountains.

Collaboration with Global Mountain Forum and UN Agencies

- Facilitated European inputs to the E-Consultation on the Mountain Partnership
- Facilitated and provided logistic support to the annual Board meeting of the Mountain Forum, held in Chambéry, France
- Attended the meeting of IYM national focal points in Chambéry, France
- Attended the meeting of the Mountain Partnership in Merano, Italy

Publications

A new 3-fold brochure was produced.

EMF Accomplishments by European Regions

Alps

A meeting was held with representation from CIPRA, SDC, and EMF to identify activities and products common to each organisation, review overlaps and avoid redundancy.

Carpathians

- EMF was represented as an observer in two ministerial meetings to prepare the Framework Convention on the Protection and Sustainable Development of the Carpathians (Vienna, Bolzano).
- Fifth Ministerial Conference 'Environment for Europe', Kyev, Ukraine - May:
 - A pre-conference working group met in Sinaia, Romania, to prepare a 'Mountain Challenge Statement' with participation from Bulgaria, Czech Republic, Macedonia, Romania, Turkey, Ukraine, REC Hungary, and EMF. The Statement was signed by 78 individuals and 67 organisations using an online form and was presented.
 - EMF's project coordinator addressed the Conference and represented EMF at the signing ceremony for the Carpathian Convention.
 - The 'Mountain Challenge Statement' was presented as an EMF support activity supporting the Carpathian Convention in the Conference on the Sustainable Development of Mountain Regions (Council of Europe, Cavalese, Italy - June).



Caucasus

- Sent a bi-weekly e-bulletin—with announcements about new events, project announcements and other services to members in the region and other interested individuals via the MF-Europe discussion list
- Printed and distributed 200 copies of a 2003 promotional poster calendar to mountain stakeholders, and national and international agencies in Armenia, Azerbaijan, and Georgia
- Produced and distributed over 100 copies of a Tourism CD with information about the Mountain Forum, EMF, the Caucasus Mountain network, mountain documents, and mountain-related programmes and projects in the Caucasus to all members and other interested parties in the region
- Participated in the international conference 'Sustainable Development of Caucasus Mountains'
- Participated in Trans-Caucasus Tourism Initiatives; Regional contacts through the EMF Caucasus Network were used to identify best partners and cooperation methods between selected sites in three countries in the region.

Central Europe

- Attended the founding Assembly of the Polish Association of Elected Mountain Officials (AEM Poland)
- Delivered to students and teachers a series of workshops in the field of environmental protection and cultural heritage in mountain areas
- Delivered a questionnaire on social problems and barriers and a training session for unemployed women from the Snow Mountain area, Poland
- Participated in a meeting on mountain agriculture organised by the Parliamentary Committee on Agriculture and Development of Rural Areas in Piechowice (Western Sudety, Poland)
- Prepared an appeal to Polish, Czech and Slovak foreign ministers and members of the European Constitutional Convention to ask to designate mountains as Less Favoured Areas

Mediterranean

Activities for this region are implemented by the Fundació Territori i Paisatge (Catalunya) at its own cost.

- Prepared a database of 1500 potential individual and organisational members in the Mediterranean
- Produced a brochure on a presentation of the EMF Mediterranean node in Arabic, French and Spanish
- Produced a report on the ecotouristic potential of Alinya mountain reserve in the Pyrenees
- Held a meeting of stakeholders concerned with the mountains of the Mediterranean, under the umbrella of the 'Forum of Culture', organised by the City of Barcelona and UNESCO

South-eastern Europe

- Held a four-day training session in Ohrid, Macedonia, attended by participants from Bosnia-Herzegovina, Bulgaria, Croatia, Serbia and Montenegro (ex-Yugoslavia), Albania, and Macedonia, as well as EMF and senior Euromontana staff members
- Conducted a survey of participants' use of Information Technology

Training of Protected Areas Staff (TOPAS) Project

This project was financed by the European Union's Leonardo program and involved 19 partners from 10 countries. During 2003, course documents for a number of training modules were uploaded to the website. The EMF was provider of the www.topas.mtnforum.org domain and maintained the website, as well as the MF-Topas discussion list (with moderation) to the end of 2003.

Electronic Activity of EMF

Moderated and managed the following discussion lists:

MF-Europe (988 subscribers)
MF-Topas (117 subscribers)
MF-Topas1 (31 subscribers)
MF-Carpathian (181 subscribers)
MF-Semnet (24 subscribers)

- Made contributions to the online library and the calendar of events and managed the website as follows:
 - EMF redesigned and updated consistently the main website, the Carpathian, and Caucasus websites. In the main website 41 pages were translated into Czech, Romanian, Russian and Spanish.
 - The AEM Poland website was made available in both English and French.
 - The South-East European Mountain Network (SEMNET) web pages were updated and the handbook 'Nongovernmental Organisations and Sustainable Development in Mountain Areas South and East of Adriatic Sea' made available in Bosnian, English, Macedonian, Romanian and Serbian.



Personnel

Martin Price, EMF Chair & MF Board Member Françoise Mees, Coordinator François Paris, Intern Laure Soubrier, Project Assistant Andrei Vasile, Webmaster José Borras, Coordinator, Mediterranean Mountains Hana Petrikova, Project Officer Ivan Vashakhmadze, Coordinator, Caucasus Mountains

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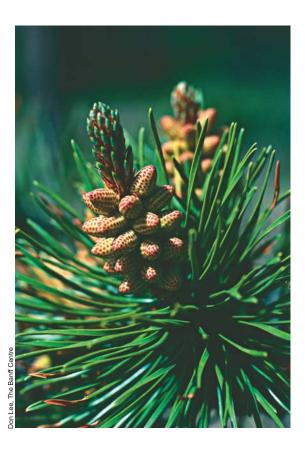


NORTH AMERICAN Wountain Forum

The North American Mountain Forum (NAMF) is a communication network used by people and organisations to share information and provide mutual assistance in support of North American mountain environments, communities and sustainable development. Mountain Culture at the Banff Centre in Banff, Alberta, Canada, hosts the North American Mountain Forum.

Objectives in 2003

- Support the International Mountain Agenda
- Facilitate and support information sharing about mountain issues
- Increase participation in the North American Mountain Forum
- Facilitate participation from Mexican mountain regions
- Update North American ranges on Mountain Forum's online atlas
- Research how other non-profits and NGOs use online tools
- Raise awareness about Mountain Forum
- Seek funding to support the above



ACTIVITIES AND ACHIEVEMENTS

Support the International Mountain Agenda

E-Consultation on the International Partnership for Sustainable Development in Mountain Regions (Mountain Partnership)

This successful collaboration with other Mountain Forum nodes facilitated the participation of 49 associations, institutions, and national governments in the development of the Mountain Partnership. The consultation took place in April 2003 and was funded by the Swiss Agency for Development and Cooperation (SDC).

First Global Meeting of the Mountain Partnership, Merano, Italy

The North American Mountain Forum and Mountain Culture at The Banff Centre were represented at this October 2003 meeting by Ms. Leslie Taylor, Mountain Forum Board Member and Associate Director, Mountain Environment, Mountain Culture, The Banff Centre.

Promoting Mountain Products Project (FAO)

Mountain Forum nodes collaborated a second time to identify and inventory mountain businesses supporting social and/or environmental sustainability in mountain communities. The North American Mountain Forum identified over 25 different initiatives. Since the close of 2003, 19 initiatives have been developed into mini case studies, and one initiative-the Harrop-Procter Community Forest of Harrop, British Columbia, Canada-has been developed into a larger case study.

Facilitate and Support Information Sharing about Mountain Issues

Sustainable Mountain Communities Conference -Environmental sustainability in mountain communities impacted by tourism and amenity migration

This event was hosted by Mountain Culture at The Banff Centre, with assistance from the North American Mountain Forum. During the June 2003 conference, information about Mountain Forum was distributed to over 200 guests. In February 2003, the North American node hosted an electronic discussion focusing on conference themes resulting in 75 new list members in two months, more than four times the usual rate of growth. The conference elicited comments from city planners and residents from British Columbia, Alberta, Oregon, Colorado, California, Kentucky, Arkansas, West Virginia, Missouri, Washington D.C. and Mexico.

Banff Mountain Summit 2003 - Mountains as Water Towers

This November 2003 event was hosted by Mountain Culture at The Banff Centre with assistance from North American Mountain Forum node manager, Amy Krause. Information about Mountain Forum was made available to over 300 conference guests. In July and August 2003, a preliminary electronic discussion was held on the North American Mountain Forum discussion list to assist with the development of conference themes and case studies.

Increase Participation in the North American Mountain Forum

- Extensive recruitment efforts to support both the Sustainable Mountain Communities E-Discussion and the Mountains as Water Towers E-Discussion were instrumental in the growth of the North American Mountain Forum.
- The North American Email Discussion List <mf-namerica@mtnforum.org> grew from 649 to 859 subscribers in 2003, an increase of 32%.
- North American membership in Mountain Forum grew from 767 members to 913 members in 2003, an increase

Facilitate Participation from Mexican Mountain Regions

In December 2003, a Spanish speaking volunteer Information and Membership Officer was recruited to help the North American Mountain Forum provide better services to its Mexican membership, and increase Mexican content on the email discussion list.

Update North American Ranges on Mountain Forum's Online Atlas

The North American ranges of Mountain Forum's online atlas were revised and updated resulting in approximately 40 membership updates.

Research How Other Non-profits and NGOs Use Online Tools

Wired.Org - Non-profits & NGOs work the web, online conference

This international online event explored the ways in which NGOs and non profit organisations use the web to further their programs and objectives. Mountain Forum's logo was featured on the conference site and the work of the Forum was highlighted during workshop discussion.

Seek Funding

Mountain Culture at The Banff Centre is currently funding the operations of the North American Mountain

Personnel

Amy Krause, Program Officer Leslie Taylor, Associate Director - Mountain Environment

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Web: http://www.banffcentre.ca/mountainculture/mtnforum

Raise Awareness about Mountain Forum

Symposium: International Association of Landscape Ecology, US Chapter	Apr. 2003
Article: North American Mountain Forum: A Year in Retrospect,	
Mountain Research and Development (MRD)	Aug. 2003
Mountain Forum Promotional Brochure (text and design)	Sep. 2003
Newsletter: Mountain Culture, The Banff Centre	Sep. 2003
Online Conference: Wired.Org: Non-Profits and NGOs Work the Web	Sep. 2003
Youth Conference: Learning for Sustainable Futures, Calgary, AB	Oct. 2003
Banff Mountain Film and Book Festivals, Banff, Alberta	Nov. 2003
Banff Mountain Film Festival World Tour Magazine	Nov. 2003



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AFRICAN

The African Mountain Forum (AMF) is a pan-African network of networks focusing on poverty and land use change issues, particularly those associated with the degradation of the mountain eco-system. An interim Steering Committee administers the African node with a secretariat hosted by the World Agroforestry Centre (formerly named ICRAF) in Nairobi, Kenya.

Objectives

- Build partnerships and cooperation among communities, practitioners and development agencies
- Exchange knowledge, information, ideas and experience Raise awareness and advocate towards creating and enabling social, economic and political environments

for sustainable mountain development

ACTIVITIES AND ACHIEVEMENTS

The AMF was inactive during 2003, due to lack of funds. However, AMF's board member has identified potential funding sources for reactivating the African node during 2004.

AMF's email discussion list is currently being moderated, on a temporary basis, by the information services team at the Mountain Forum Secretariat in Nepal.

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FINANCIAL REPORTS

MOUNTAIN FORUM BUDGET SUMMARY

	Cash Revenues	Expenses	In-kind Support
	(US\$)	(US\$)	(US\$)
GISN	165,012	165,012	-
MFS	107,790	89,803	13,350
AMF	-	-	-
APMN	20,774	20,774	18,000
EMF	96,200	134,000	20,380
LAMF	76,000	70,800	10,000
NAMF	34,430	34,430	3,018
Total	500,206	514,819	64,748

Global Information Server Node

Cash Revenues (US\$)

FAO

SDC	79,840	
UNEP	2,772	
ICIMOD	82,000	
Total Cash Revenues	165,012	
Non-Audited Expenses (US\$)		
Staff Costs	117,768	
Office Costs	10,625	
Training and Workshops	10,245	
Travel	5,842	
TMI Overhead	19,653	

400

879

Mountain Forum Secretariat

Cash Revenues (US\$)

Other Income	300
SDC and Italian Government through FAO	18,000
SDC	50,000
ICIMOD	16,718
Carry-over from 2002	22,772
Total Cash Revenuess	107,790

In-kind Support (US\$)

ICIMOD	13,350
Total In-kind Support	13,350

Non-Audited Expenses (US\$)

Holl Addited Expelises (037)	
Staff Costs	64,670
Office Costs	3,409
Node Manager/Board Meetings	11,558
Travel	6,615
Publications	1,913
ICIMOD Overhead	1,638
Total Estimated Expenses	89,803
Carry-over to 2004*	17,987

^{*} This balance will cover partial expenses in 2004.



Asia-Pacific Mountain Forum

Cash Revenues (US\$)	
GTZ - Gate Project	18,774
SDC/FAO/UNEP	2,000
Total Cash Revenues	20,774
In-kind Support (US\$)	
ICIMOD	
(20% of Coordinator's time plus others)	18,000
Total In-kind Support	18,000
Non-Audited Expenses (US\$)	
Staff Costs	7,890
Travel (MF Annual Meetings)	4,011
Publications	5,300
Office Costs	849
Overhead	2,724
Total Estimated Expenses	20,774



European Mountain Forum

Cash Revenues (US\$)	
SDC	96,200
Total Cash Revenues	96,200
In-kind Support (US\$)	
IUCN (6 months)	20,380
Total In-kind Support	20,380
Non-Audited Expenses (US\$)	
Staff Costs	114,560
Node Manager/Board Meetings	920
Travel	9,820
Publications	350
Office Costs	8,100
Overhead (bank charges)	250
Total Estimated Expenses	134,000
Cash Balance (Deficit)	- 17,420

InfoAndina: Latin American Mountain Forum

Cash Revenues (US\$)	
SDC	63,000
Third Party Contributions	
ISDPMR E-Consultation	2,000
Americas Water Forum	5,000
Oxfam America	1,000
FAO Mountain Products	3,000
MSS-MIP E-Conference	2,000
Total Cash Revenues	76,000
In-kind Support (US\$)	
CONDESAN (Senior Staff Time)	10,000
Total In-kind Support	10,000
Non-Audited Expenses (US\$)	
Staff Costs	45,000
Project Activities	
(E-Conferences and Workshops in the Andes	9,000
Travel (MF Annual Meetings)	1,000
Publications	5,000
Overhead	10,800
Total Estimated Expenses	70,800
Carry-over to 2004*	5,200
* This balance will cover partial expenses	s in 2004.

North American Mountain Forum

Cash Revenues (US\$)	
SDC (IPSDMR E-Consultation)	2,058
Mountain Culture at The Banff Centre	32,372
Total Cash Revenues	34,430
In-kind Support (US\$)	
The Banff Centre	3,018
Total In-kind Support	3,018
Non-Audited Expenses (US\$)	
Staff Costs	30,591
Office Costs	905
Travel (MF Annual Meetings)	2,318
Project Activities	616
Total Estimated Expenses	34,430

Supporting Institutions



Food and Agriculture Organization of the United Nations





Swiss Agency for Development and Cooperation

Host Institutions and Partners



The Banff Centre



Bellanet



Consorcio para el Desarrollo Sostenible de la Ecorregión Andina



European Mountain Forum



International Centre for Integrated Mountain Development



International Potato Center



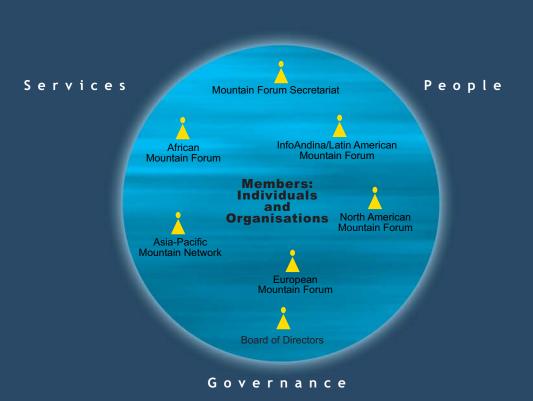
IUCN-The World Conservation Union



The Mountain Institute



World Agroforestry Centre



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Martin Price, European Mountain Forum (European node)
Ann Stroud, World Agroforestry Centre (African node)
Leslie Taylor, The Banff Centre (North American node)

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Ex-Officio Secretary

Layton Montgomery, Mountain Forum Secretariat

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